

PMP CERTIFICATION EXAM PREPARATION

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1. Project Management Basics Review

- Definition of a project
- Definition of project management
- The Project Management Institute
- The PMBOK
- PMI certification process

2. The Project Management Framework

- Project management methodology
- Project processes and phases
- Process groups
- Project phases
- Key terms
- Project stakeholders
- Application of principles and techniques

3. Project Integration Management

- Integration management framework
- Developing project plans
- Project constraints
- Project plan execution
- Change control

4. Project Scope Management

- Initiation
- Project requirements
- Project goals
- Scope planning
- Scope statement
- Work breakdown structure (WBS)
- Scope verification
- Scope change control management
- The project plan

5. Project Time Management

- Scheduling terms
- Scheduling techniques
- Network scheduling
- Activity definition and sequencing
- Resource requirements
- Estimating activity durations
- Schedule development
- Critical path method (CPM)
- Schedule control strategies

6. Project Cost Management

- Cost management terms
- Estimating techniques
- Classes of estimates
- Resource requirements
- Cost estimating
- Creating budgets
- Monitoring costs
- Cost control strategies
- Earned value

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7. Human Resource Management

- Human resource planning
 - Project organization structure
 - Skill and competency requirements
 - Staffing resources
 - Team formation and development
 - Motivation, managing conflict, negotiation

Course Outline

• Project leadership

8. Project Risk Management

- Risk management process
- Risk management plan
- Risk identification
- Risk assessment techniques
- Risk probability analysis
- Decision and rating techniques
- Risk response, monitoring, and control
- Risk reporting

9. Project Quality Management

- Quality management framework
- Quality planning
- Quality assurance
- Quality standards
- Quality control

10. Project Procurement Management

- Procurement process
- Procurement planning
- Solicitation process and planning
- Procurement documents
- Sourcing good and services
- Selecting contractors and suppliers
- Contract negotiation
- Contract administration
- Contract close-out

11. Project Communications Management

- Communications planning
- Managing communications
- Controlling communications
- Progress reporting

12. Project Stakeholder Management

- Identifying stakeholders
- Planning stakeholder management
- Managing stakeholder engagement
- Controlling stakeholder engagement

13. Professional Responsibility & PMP Exam Prep

Strategies for taking the PMP exam

• PMI Code of Ethics & Professional Conduct

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Review of PMP certification process

Practice exam guestions